Commonwealth of Pennsylvania Vendor Fiscal/Employer Agent Financial Management Services

OLTL Participant Directed Models of Service COMMON LAW EMPLOYER BEST PRACTICES SERIES: DIRECT CARE WORKERS





Agenda

- Responsibilities of the Participant in a Participant-Directed Services Model
- Recruiting and Hiring Workers
 - Developing a Task List and Work Schedule
 - Advertising
 - Screening
 - Interviewing
 - Hiring
 - Training
- Questions





In a Participant-Directed Service Model participants are responsible for:

- Recruiting and hiring their workers
- Determining their workers' job duties and work schedule
- Orienting and training their workers
- Supervising their workers' daily activities
- Managing their workers' payroll (with the assistance of PPL), including
 - Negotiating wages
 - Completing New Hire documents with their workers
 - Approving and submitting workers' timesheets
- Reviewing their workers' performance
- Terminating their workers









Recruiting and Hiring Workers: Developing a task list and work schedule

- A task list will help you clearly define for potential candidates work the you need them to perform.
- Your Individual Service Plan (ISP) helps you to define the tasks that are authorized for payment to your worker.
- You can request a copy of your ISP from your Service Coordinator.
- Once you have identified the tasks you need your worker to perform, you
 can determine the work schedule: the days of the week and the times of the
 day the work should be performed.



Sample Work Schedule Template

| Tasks to be performed DAYS OF THE WEEK SUN MON TUES WED THURS FRI SAT Bathing AM A | | | | | | | | |
|---|--|------|--------|---------------|-------|-------|-------|-------|
| Bathing AM A | Tasks to be performed | | | | | | | |
| Bathing AM A | • | | | - 1150 | 14/50 | | | |
| Grooming: shaving, hair care AM A | DAYS OF THE WEEK | SUN | MON | TUES | WED | THURS | FRI | SAI |
| Grooming: shaving, hair care AM A | | ΛM | A.N.A. | A.N.4 | AM | AM | A.M. | AM |
| Transfer: operating lift, board, other AM PM | Bathing | | | | | | | |
| Transfer: operating lift, board, other AM | | | | | | | | |
| Range of Motion Exercises AM A | Grooming: shaving, hair care | | | | | | | |
| Range of Motion Exercises AM A | | | | | | | | |
| Range of Motion Exercises AM AM PM | Transfer: operating lift, board, other | | | | | | | |
| PM P | , , , | | | | | | | |
| PM P | | AM | ΔM | ΔM | ΔM | AM | ΔM | ΔM |
| Skin Care AM A | Range of Motion Exercises | | | | | | | |
| Skin Care AM A | | | | | | | | |
| Skin Care AM A | Dressing | | | | | | | |
| Toileting AM A | 2.0008 | PIVI | PIVI | PIVI | PIVI | PIVI | PIVI | PIVI |
| Toileting AM A | | AM | AM | AM | AM | AM | AM | AM |
| Trash removal AM A | Skin Care | | | | | | | |
| Trash removal AM A | | | | | | | | |
| Trash removal AM A | Toileting | | | | | | | |
| Meal Preparation AM A | 3 3 6 | FIVI | r IVI | FIVI | FIVI | FIVI | FIVI | |
| Meal Preparation AM A | washing at | AM | AM | AM | AM | AM | AM | AM |
| Light Housekeeping / Vacuuming AM A | Trash removal | | | | | | | |
| Light Housekeeping / Vacuuming AM A | | | | | | | | |
| Light Housekeeping /Vacuuming AM A | Meal Preparation | | | | | | | |
| Cleaning AM A | | FIVI | r IVI | r IVI | r IVI | - IVI | r IVI | - IVI |
| AM | Light Houseleasning Massuming | AM | AM | AM | AM | AM | AM | AM |
| PM PM PM PM PM PM PM PM | Light Housekeeping / vacuuming | PM | РМ | PM | PM | PM | PM | PM |
| PM PM PM PM PM PM PM PM | | ΛM | A.N.4 | A.N.4 | AM | AM | A.M. | AM |
| | Cleaning | | | | | | | |
| | | | | | | | | |
| PIVI PIVI PIVI PIVI PIVI PIVI PIVI PIVI | Laundry | | | | | | | |
| | | FIVI | r IVI | FIVI | rivi | rivi | r (VI | F 1VI |
| AM AM AM AM AM AM | C Ch | АМ | АМ | AM | AM | AM | AM | AM |
| Grocery Shop | Grocery Shop | | | | | | | |

? What days do I need work done?

? What hours should the tasks be performed?



?What

tasks are approved in my service plan?





Recruiting and Hiring Workers: Recruitment

Participants may:

Hire non-spousal relatives, neighbors, friends and other acquaintances

Network with others by mentioning they are looking for workers

Neighbors Church Members

Senior Center Staff

Doctors

Other participants

Friends

- Place a classified ad in local newspapers and at local colleges that offer healthcare fields of study
- Place an ad on an internet site such as <u>craigslist.com</u>





Recruiting and Hiring Workers: Advertising

An Advertisement should:

- Be concise to keep ad costs low and the message clear
- Be specific in order to recruit qualified and willing applicants.
- Emphasize
 - The key duties to be performed
 - Days of the week to be worked
 - Time of the day to be worked
 - Wage Range
 - Skills required or level of profession desired (LPN, HS diploma)
 - Transportation needs
 - Location where work is performed









Recruiting and Hiring Workers: Advertising (continued)

- Place advertisements in the classifieds section under the MEDICAL/HEALTHCARE/HOMECARE heading.
- Target your ad to run on Sunday in newspapers for optimum viewing by potential candidates.
- Make sure the ad runs in the newspaper's online edition too, if available.

Sample Advertisement

In-home care. Meal prep.
Bathing. Downtown Sharon.
M-W-F, 9-3.
College student. Refs.
Req'd. \$11/hr; Call Jane @
614-123-4567. E.O.E.







Recruiting and Hiring Workers: Screening

- Keep a notebook by the phone to record information about potential applicants.
- Write a list of questions you want to ask before you respond to calls.
- Write down the applicant's full name and phone number.
- Describe job duties to the candidate.
- Good questions to ask include:
 - Are you from the area?
 - Do you have a valid driver's license?
 - Do you have any related work experience?
 - Are you able to work the hours needed?
 - When are you available to start?
 - Do you have references?
 - After hearing the job duties, are you interested in the position?









Recruiting and Hiring Workers: Screening (cont.)

- If you decide you'd like to interview the candidate:
 - Set up an interview time (allow for one hour).
 - Repeat the date and time of the interview, to ensure you both have the same understanding.
 - Request a cancellation call if the applicant cannot make it or determines that he or she no longer is interested in the position







Recruiting and Hiring Workers: Program Minimum Requirements

The Participant Directed Service Model requires workers to:

- Be 18 years of age or older
- Have the required skills to perform the services specified in the ISP
- Possess the ability to communicate effectively with the participant
- Possess a valid social security number
- Have a criminal background check performed by PPL prior to work start
- Demonstrate to the participant's satisfaction the competencies necessary to perform paid tasks specified in the service plan, or be willing to receive training to obtain those competencies
- Have a valid Driver's license if the person will provide transportation





Recruiting and Hiring Workers: Interviewing

- Points to consider:
 - Do you need assistance with interviewing?
 - Be sure to include a co-interviewer in the interview
 - Do you want someone you know in the home with you while you interview?
 - Do you want to meet at a location outside of your home?
 - Library
 - Coffee Shop or Café
 - Another family member's home
- Be prepared with:
 - A list of questions or topics to discuss during the interview
 - A notebook ready to record answers, comments, and follow-up information with the interviewee
 - A list of any special equipment— show the applicant and equipment he or she would be required to operate and explain that training will be available for its use
 - A list of the tasks to be performed and anticipated work schedule for the candidate to review







Recruiting and Hiring Workers: Interviewing Continued

- Part 1: Conduct the Interview.
 - Introduce yourself and your co-interviewer/support person.
 - Describe your disability to the candidate.
 - Describe how work performed supports your daily living requirements.
 - Describe the qualities you value in a worker.
 - Encourage casual conversation to make your applicant feel at ease.
 - Ask questions that are open-ended to prevent yes/no responses and elicit more detail.
 - Ask the applicant to describe their previous work; tasks performed.
 - Ask the applicant likes/dislikes of previous work.
 - Ask the applicant why they left previous employers.
 - Listen to the candidate to determine whether they:
 - Answer questions completely
 - Give responses that you are comfortable with
 - Demonstrate enthusiasm and interest in the position.

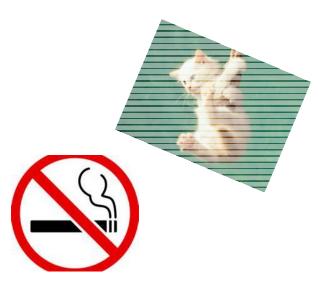






Recruiting and Hiring Workers: Interviewing (Continued)

- Part 2: Set Expectations
 - Rate of Pay
 - Pay periods/pay dates (2-week payroll schedule plus 1 week payroll processing time).
 - Review of tasks/work schedule; discuss flexibility, if any
 - Prior notice you require if they are unable to work
 - Preferences for calling in sick
 - Smoker/non-smoker policy
 - Pets
 - Hands-off' rules regarding your personal property









Recruiting and Hiring Workers: Interviewing (Continued)

- Part 3: Allow for Questions
 - Address questions candidly.
 - Write a list of questions the candidate asks that you will answer later, to allow you time to think about them
- Part 4: Identify References
 - Obtain personal references from the candidate
 - Obtain professional/work references from the candidate
 - Consider requesting a signed waiver from the candidate allowing you to discuss work history with their references
- Part 5: Determine next steps
 - Discuss the timeframe in which you plan to make a decision.
 - Discuss any follow-up items you may need from the candidate.
 - Review any follow-up items you need to provide to the candidate.





Recruiting and Hiring Workers: Interviewing

By law, the interviewer cannot ask about:

- The candidate's age, race, creed or national ancestry
- Personal details such as marriage status, number of children, ages of children, plans to have children

 No!
- Religious preference
- Place of birth
- Height, weight and whether or not they have a disability

No!

No!





Sample Reference Authorization

Supporting Choice, Managing Costs. 76

| - | |
|--|--|
| Name (Please print) | |
| I request < Reference Name> to se consideration for employment. | erve as a reference for me. The purpose of this reference is for |
| The reference may be given in the fo | ollowing form(s): (check one or both spaces) |
| written oral | |
| I authorize the above person to release of my work performance and/or characteristics. | ase information to <participant name="">, and provide an evaluation acter.</participant> |
| This authorization is valid for two (2) | months from the date of my signature below. |
| Signature | |
| Public Partnerships | Date |



Sample Reference Questions

- 1. I am hiring this person for personal assistance work to be provided to me in my home. Some key duties are <describe>. Do you think this person would be a good fit for the job?
- 2. When did this person work for you?
- 3. What was this person's job with you? Can you describe the key responsibilities of their job with you?
- 4. Were there any problems with:
 - 1. Attendance
 - 2. Reliability
 - 3. Honesty
 - 4. Integrity
- 5. Would you consider this person for rehire? Why/Why not?
- 6. Is there anything else you would like to share with me about this person?





Recruiting and Hiring Workers: Hiring

- To make the hiring decision:
 - Review all information from screening and interviewing.
 - Determine which candidates possess the skills, experience, and traits you value.
 - Choose top candidates and prioritize your hiring preference.
 - Consider hiring two or more workers; at minimum one primary worker and one back-up worker.
 - Notify your candidates and determine a potential start date.
 - Schedule time to complete all direct care worker forms and have the criminal background check completed. Remember that PPL is available to assist with form completion.







Recruiting and Hiring Workers: Hiring

- Negotiate a wage with your worker; PPL will provide you with the maximum wage that the program allows you to pay your worker.
- Review all forms for completeness and accuracy to avoid delays.
- Send forms to PPL for processing.
- Remind the candidate that a least one background check is required; additional background checks may need to be completed.
- Wait for PPL will notify you in writing that all documents are completed and your worker is able to begin providing you services; this is the Good to Go notification.
- PPL cannot pay workers for time worked before the Good to Go notification.
- Enrollment of your worker usually take between 2 weeks and 4 weeks.
- Background checks may take longer to receive and process.
- PPL will provide you with any criminal history results for your candidate.
 - Based on those results, you may choose to waive criminal history results and hire your candidate, or you may choose not to hire the candidate.





Recruiting and Hiring Workers: Training

- Explain technical words you may use.
- Train on equipment you use and give detailed instructions.
- Review what to do in an emergency:
 - Provide a list of emergency numbers.
 - Provide a list of medications.
 - Review your medical condition and what emergencies you might face.
 - Review .the actions the worker should take in case of a medical emergency.
- Have the worker repeat instructions back to you to ensure comprehension.
- Be patient.
- Be aware of your workers' feelings.
- Consider using another trainer who is aware of your routine/equipment/needs.
- Be consistent and try not to change the routine.
- Establish expectations of good work habits on day one.
- Emphasize that you, as the employer, are the decision maker.





Questions / Discussion





















